

BRUSSELS, BELGIUM 1986 AIDS in Africa

NAPLES, ITALY 1987 Science in challenging AIDS

ARUSHA, TANZANIA 1988 AIDS and associated cancers in Africa

## SOCIETY FOR AIDS IN AFRICA

MARSEILLE, FRANCE 1989 Epidemiology of AIDS in Africa

KINSHASA, DR CONGO 1990 Struggle against AIDS in Africa

DAKAR, SENEGAL 1991

YAOUNDE, CAMEROON 1992 Clean and safe blood for all

MARRAKECH, MOROCCO 1993 African Unity against AIDS and STDs

KAMPALA, UGANDA 1995 Challenges and Hopes

**Custodian of ICASA**



**From now (2011) to 2015  
COMMITMENT TO ACHIEVING THE MDG**  
*Promoting HIV/AIDS knowledge, Policy and Research in Africa*

ABIDJAN, COTE D'IVOIRE 1997 AIDS and Development

LUSAKA, ZAMBIA 1999 Looking into the future: Setting priorities for HIV/AIDS

OUAGADOUGOU, BURKINA FASO 2001 The communities commit themselves

NAIROBI, KENYA 2003 Access to care: challenges

ABUJA, NIGERIA 2005 HIV/AIDS and Family

DAKAR, SENEGAL 2008 Africa's reponse: Face the facts

ADDIS-ABEBA, ETHIOPIA 2011 Own, Scale-up and Sustain

### Exclusive Sponsor: USD 10,000

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- **Bank details:**

*Account name:* Society for AIDS in Africa

*Bank Name:* Ecobank Ghana Limited, Spintex Road Ghana

P.O. Box SR 112 Tema- Ghana

*ACCOUNT NUMBER:* 011 101 44 2 4 77 0 901

*Swift Code:* ECOCGHAC

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- See Contact person page 9  
lucbodea@yahoo.fr

With the support of **UNAIDS**



SAA PERMANENT SECRETARIAT  
P.o Box AF2072  
Accra, Ghana

Plot Container 58  
Otano Estates  
Behind NHTC, Adjiringano, East Legon  
Accra, Ghana

Office Telephone: + 233 (0) 30 291 373 9  
or

- 233 (0) 30 291 369 4



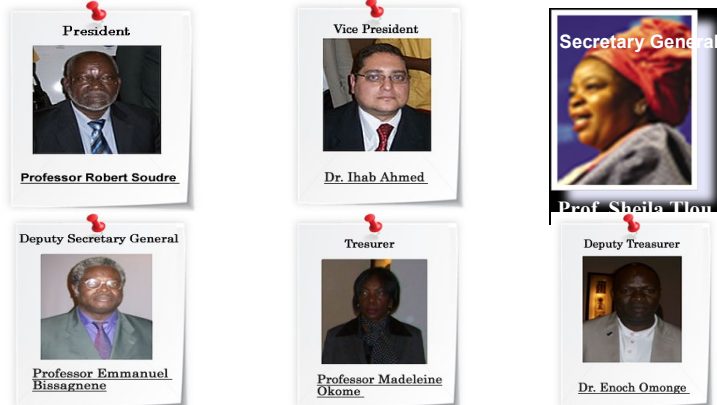
SAA Permanent Secretariat with Dr. L.Zekeng

Email: [info@saafrica.org](mailto:info@saafrica.org)  
Website: [www.saafrica.org](http://www.saafrica.org)

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Welcome to ICASA 2013

MENDELA STATEMENT AT ICSASA 2005

“I am proud *ICASA* is focusing its attention on leadership, but leadership has to move beyond mere speeches at conference rooms to action. We can keep families together if we can ensure those who need treatment have access to treatment. We can empower those who know whether they are positive or negative to make informed choices about how they live their lives and to choose the means that best suits them to prevent the further spread of HIV/AIDS”

Nelson Mandela , *ICASA 2005 Nigeria*

2011 – 2015 FINANCIAL PLAN

Strategy	Cost per Year (US Dollars)					Total Amount
	Year 1	Year 2	Year 3	Year 4	Year 5	
<b>THEMATIC AREA 1: INSTITUTIONAL MANAGEMENT &amp; STRENGTHENING</b>						
1 Strengthen Institutional Capacity & Governance System	355,000	364,000	645,000	727,500	890,614	2,982,114
2 SAA leadership & strong partnerships	20,000	40,000	80,500	45,000	123,205	308,705
3 Advocacy & Continental Agenda	45,500	95,500	141,500	117,050	186,910	586,460
4 ICASA Management	170,000	112,000	100,000	112,000	100,000	594,000
5 Mobilize, manage & account for resources	55,000	33,000	60,500	39,930	117,128	305,558
<b>THEMATIC AREA 2: RESEARCH, ADVOCACY &amp; ENABLING ENVIRONMENT</b>						
1 Promote research & knowledge on VIH/sida through ICASA	20,000	118,000	158,300	127,480	191,333	615,113
2 African ownership	5,000	44000	-	53,240	-	102,240
3 Promote Policy, Advocacy and Enabling Environment	-	70,000	120,000	120,000	220,000	530,000
<b>GRAND-TOTAL</b>	<b>670,500</b>	<b>876,500</b>	<b>1,305,800</b>	<b>1,342,200</b>	<b>1,829,190</b>	<b>6,024,190</b>

**ACKNOWLEDGMENTS**

The Society for AIDS in Africa (SAA) five-year Strategic Plan was formulated with substantial support of the SAA’s Administrative Council, key stakeholders and partners. This action plan is the second of its kind since the inception of SAA. It focuses at enhancing the management system of ICASA conferences, and the strengthening of the SAA Permanent secretariat. The action plan provides equal opportunity for all stakeholders to actively participate in SAA program implementation.

We appreciate the contributions of the Strategic Planning Steering Committee, UNDP, UNAIDS, IAS, SAFAIDS, WaterAid, WHO and other stakeholders for their assistance and buy-in. We also appreciate their commitment to partnering with SAA in the implementation of its action plan.

SAA is also grateful to Bernard Kadasia of the IAS, Dr. Leopold Zekeng UNAIDS Ghana Country coordinator for their continued support and active contributions. We thank our unrelenting staff of SAA Permanent Secretariat, under the leadership of Luc Bodea for their dedication. We are also grateful for the technical assistance provided by Eunice Peregrino-Dartey in producing this document.

Special thanks to Dr Meskerem Grunitzky, UNAIDS Regional Team west and central Africa Director for her steady engagement with ICASA over the years.

We appreciate the contributions of the Honorable Minister of Health of the Republic of Ghana and the Ghana AIDS Commission Director as well as all local expert for their valuable contribution towards the elaboration of this strategic plan.

Prof Robert Soudre  
SAA President

## FOREWORD

As we are embarking on the 30th year of the AIDS epidemic, considerable progress has been made towards achieving universal access to HIV prevention, treatment, care and support services. Fewer people are dying from AIDS. The rate of new HIV infections has dropped by 20% in the past 10 years and the number of people living with the virus has stabilized. These achievements would never have been possible without the dynamic drive of the scientific community, which is guiding our action.

However, the progress made remains fragile. Sub-Saharan Africa still accounts for 69% of new infections and more than 10 million Africans have no access to the treatment they need. We are convinced that science has the power to transform things and at this stage of the epidemic, in a context of increasingly limited resources Africa needs more than ever a transformation of the response to HIV.

With regards to prevention, new bio-medical interventions and their application can reshape prevention approaches, if informed by further research, local knowledge and human rights. Regarding treatment, the “treatment 2.0” initiative was launched in 2010 and aims to accelerate access to diagnostics and to cheaper, more efficient and better tolerated drugs. We encourage Africa to produce generic drugs through South-South cooperation and new and enhanced public-private partnerships. It is also necessary to pursue efforts to promote essential innovation in the development of new drugs and to support new approaches in the area of intellectual property rights.

These innovations depend on groups of universities, think-tanks and the implementers to find solutions to specific obstacles that hold back progress. The Society for AIDS in Africa (SAA) custodian of The International Conference of AIDS and STs in Africa (ICASA) therefore offer researchers, policy-makers and communities a platform for exchange, mobilization and promotion of scientific innovation, - in delivering new tools ranging from treatment advances to logistics and application of new social media. The strategic plan of the SAA gives particular attention to these strategic and results-based partnerships.

In this context, we can achieve the objectives of universal access to HIV prevention, treatment, care and support. Furthermore, we should all renew our commitment to ensure that the objective of “Zero new infections, Zero discrimination, Zero AIDS-related deaths” becomes a reality

Dr Michel Sidibe  
Executive Director of UNAIDS



Annual Operational Plans will be developed by the Secretariat indicating the scale and extent of work to be undertaken. Lessons learned during the first year of implementation will be used in enhancing subsequent plans.

### Monitoring and Evaluation

A monitoring and Evaluation system will be established by the Secretariat to monitor progress and ensure that projected results are achieved and corrective actions taken where necessary. Monthly, quarterly and annual reports including audit reports will be produced and submitted to the Administrative Council.

A mid-term review will be undertaken in 2013 to determine the extent to which earmarked activities have been implemented. A final evaluation in 2015 will be conducted to assess the efficiency, effectiveness and the outcomes of implemented interventions. Lessons learned through the evaluations will provide input for fine-tuning activities to guide the design of subsequent strategic plans.

## Strategic Objectives

Sufficiently strengthened institutional and coordination capacity to enhance SAA corporate image.

ICASA utilized as an effective platform to promote research and knowledge exchange, and advocate for policy implementation.

## Thematic Areas and Strategies

Two thematic areas constitute the pillar on which the SAA strategic plan has been elaborated as thus:

### ***Institutional Management and Strengthening***

*Strengthen Institutional Capacity and Governance System*

*Establish and Maintain Strong Partnerships*

*Enhance the Image of SAA*

*Improve Coordination and Management of ICASA and Mid-ICASA*

*Mobilize, Manage and Account for Resources*

### ***Research, Policy and Enabling Environment***

*Promote Research through ICASA*

*Promote Membership Development*

*Promote Policy, Advocacy and an Enabling Environment*

## Strategy Implementation, Monitoring and Evaluation

The response of the Society for AIDS in Africa will be implemented by the Secretariat, which will put in place **effective, efficient, accountable and transparent** systems to win the trust of all its stakeholders. The Secretariat in collaboration with Africaso, SWAA, UNAIDS, IAS, WHO and other partners will have implementation roles. They will largely be involved in coordination and monitoring of ICASA and Mid-ICASA, and in advocacy and capacity building programs, actively supported by collaborative partnerships. The Secretariat shall ensure that adequate human and logistical capacity are in place to drive a successful program.

## EXECUTIVE SUMMARY

**Society for AIDS in Africa (SAA)** is a non-profit organization dedicated to promote HIV/AIDS research and advocacy to respond to the epidemic. SAA envisions an African continent free of HIV, TB and Malaria and the debilitating effects which these three diseases have on our communities, where there is no stigma and discrimination against PLHIV and their families, and where social justice and equity to accessing treatment prevails.

This Five-Year Strategic Plan (2011-2015) recognizes the need for increased evidence-informed interventions to respond to HIV in Africa. It capitalizes on SAA's strength of having an acknowledged forum for sharing HIV and AIDS research to drive policy, to advocate for an enabling environment to further prevent and control the spread of the virus.

### **Goal**

SAA's goal is to contribute to halving new HIV infections in Africa by 2015.

### **Strategic Direction**

The strategic direction of SAA for the next 5 years is focused on its mission, stakeholder expectations, and comparative advantage to create and reinforce an organizational culture of **efficiency, transparency, accountability, results-oriented** and **information sharing** in rolling out its response. The scope of SAA's interventions from 2011 to 2015 will build on the successes and strengths of 16th pass ICASA, to include proactive measures to promote research, information sharing, advocacy and an enabling environment, and strengthen institutional capacity to create excellence.